Finance and Administrative Services

Overview

The Finance and Administrative Services (FAS) Capital Improvement Program (CIP) is the department's blueprint for planning, replacing, maintaining, remodeling, and upgrading FAS-managed facilities and IT infrastructure. These assets are used by City departments and certain nonprofit organizations that serve the public to deliver critical services to Seattle residents.

FAS' Proposed 2027-2032 CIP includes appropriations for ongoing capital programs and discrete, one-time capital projects with multi-year durations. Multi-year projects are identified by multiple priorities, including meeting City goals (e.g. meeting public service needs, worker and public safety, improved ADA access, greenhouse gas reduction, code and regulatory compliance, system deficiencies, and impact to tenant department operations). Planned schedules and funding commitments for these types of multi-year projects are typically made every year in conjunction with the annual budget process. The six-year proposed CIP includes approximately $259.0 million in funding for new and existing projects and programs.

Thematic Priorities

FAS is responsible for the operation and maintenance of approximately 3.2 million square feet of building space throughout the city, including municipal courts, City Hall, police and fire facilities, the Seattle Animal Shelter, shops and fleet maintenance facilities, high-rise office space in the civic core, parking garages, and some of the City's community-based public service facilities. FAS' capital investments improve or enhance the operational capacity of these mission-critical facilities and systems. FAS' CIP addresses the following priorities:

• **Life safety issues** – High priority is given to projects intended to ensure continuity of service at facilities that provide emergency or other essential services (e.g., replacing generators near the end of their useful lives at essential facilities, such as police or fire stations); projects that mitigate potential threats to human life and safety, such as improving operational safety mechanisms, or mold and lead abatement; and structural failures and other hazardous conditions in building interiors.

• **Federal, state and local requirements** – FAS must consider regulatory requirements in assessing capital needs when replacing existing, failing systems in FAS-managed facilities. There are federal requirements, such as complying with the Americans with Disabilities Act (ADA), as well as state and local requirements, such as building code requirements enforced by the Seattle Department of Construction and Inspections (SDCI). One example of this is the building code requirement to upgrade fire alarm panels and install fire sprinklers if the building will be open to the public.

• **Race and Social Justice (RSJ)** – FAS manages the City's Women- and Minority-owned Business (WMBE) Program and integrates the City's social equity contracting requirements into all aspects of the execution of CIP projects. WMBE consultants, blanket vendors, construction contractors, and subcontractors may be contracted for design and construction work, furthering the City's goal to promote contracting with WMBE businesses. FAS develops and works within inclusion plan guidelines for consultant, contracting, and purchasing work. Additionally, FAS utilizes Priority Hire, a community workforce agreement, and apprenticeship rule for construction contracts over $5 million to further FAS' support and compliance with the City's RSJ objectives.

• **Sustainability** – Several City sustainability policies, City building codes, and new City and State clean building regulations guide FAS to focus on reducing the environmental impacts of owning and operating City buildings and vehicles. Efforts focus on cost-effective measures to reduce energy use while shifting away from fossil fuels. FAS will continue to address new sustainability efforts, such as the "Green Fleet Action Plan," and pathways towards compliance with the City of Seattle Building Emissions Performance Standard.

• **Asset preservation** – As authorized in Seattle Ordinance 121642, FAS dedicates annual funding in the CIP to support the replacement of existing building systems, guided by strict policies to ensure those funds are used exclusively to preserve, extend, or replace failing and existing components, such as roofs, windows, structures, elevators, electrical capacity, boilers, HVAC, fire alarms, or other systems at the end of their useful lives.

Aligning Capital Investments with Growth and/or Community Planning

FAS' 2027-2032 Proposed CIP focuses primarily on preserving existing City assets. The FAS Asset Preservation Program spans across the city to preserve real property assets within communities. FAS' CIP also demonstrates a commitment to support the operational growth and capacity challenges of our public safety and public service departments; this includes City Hall Plaza improvements, Fire Station 25, and multiple smaller projects supporting fire and police facilities.

Project Selection Criteria

For projects to be considered for inclusion in the FAS CIP, they must fit the priority themes above and adhere to the capital and asset preservation policies adopted in Resolution 31203. Projects typically fall into two categories: 1) projects that improve or enhance operational effectiveness or 2) projects that preserve the City's capital assets, including responding to urgent repairs of building components. FAS solicits requests from its tenant departments for facilities-related projects that create or enhance operational effectiveness, vets them for timeliness and appropriateness, and evaluates each request on its own merit. FAS also seeks Executive direction regarding projects that increase departments' operational capacity and other areas of opportunity to consider when planning the City's CIP priorities.

Asset preservation work is planned on a six-year cycle and evaluated for specific project development and execution. Every year, FAS revises the list of facility asset preservation projects that must be addressed. This list is compiled from asset management data generated by building condition assessments, energy audits, performance metrics, and other capital planning studies. Elements that extend the useful life of improvements, increase tenant comfort, and reduce utility bills are integrated into existing projects where feasible. The last Facility Condition Assessment report, published in 2020, indicated a need for $4 billion over the next 20 years. The Proposed CIP includes $101.1 million for asset preservation from 2027-2032.

2027-2032 CIP Highlights:

FAS' 2027-2032 Proposed CIP includes new critical investments, endorsed ongoing programs, and funding adjustments over six years, focusing on asset preservation of FAS properties and infrastructure, and improvements to public safety facilities. Below are key programs and discrete capital projects with funding adjustments:

• **Asset Preservation – Schedule 1** – This Asset Preservation program supports existing and future structures at City-owned property in the downtown core. The CIP adds $14.4 million to help fund large-scale deferred maintenance at the Seattle Justice Center (SJC) to upgrade and modernize some or all the building's ten elevators and nine courtroom lifts to improve operation, reliability, and system performance. Additionally, this project includes upgrades to the SJC's mechanical, electrical, and plumbing (MEP) components, fire protection (e.g.; sprinklers, pumps, smoke control, alarms and reporting), and other low voltage systems, such as security (e.g.; access control, monitoring), etc. The CIP also adds $18.7 million in Real Estate Excise Tax (REET) funds to 2032. This funding will enable FAS to begin tackling the growing deferred maintenance backlog in the following areas within Asset Preservation – Schedule 1: critical and emergency systems replacements and/or building envelope preservation, which impact the effective operation of life safety systems and the provision of safe and comfortable working conditions in highly visible downtown core facilities. For context, this amount of funding can cover one major system or component replacement in one of the three buildings in Schedule 1, or possibly two partial system replacement projects.

• **Fire Station 25 Renovations** – The CIP adds $8.7 million to fund the Fire Station 25 HVAC, roof, and hood project, which replaces and upgrades outdated and failing systems in the facility. Of this amount, $3 million comes from operating fund balance and the remaining amount is funded with new LTGO bond financing with debt service supported by cost savings from other completed projects.

• **SLIM Replacement for FAS and OCF** – The CIP adds nearly $14 million in funding to replace the Seattle Licensing Information Management (SLIM) platform, a system that FAS and OCF have been using to collect $1 billion annually in taxes and millions of dollars annually in regulatory fees, with two new, distinct systems. SLIM was created 30 years ago and is long past its end of service life, making continued use a significant risk to the City's annual collection of taxes and regulatory license fees.

- The CIP adds $5.9 million for the replacement of Consumer Projection division's (CPD's) portion of the SLIM Seattle Licensing Information Management (SLIM) platform. Budget in FAS will be allocated to develop a new replacement system to support its collection of regulatory fees in order to:

    A. Mitigate the risk of extended outages from vulnerabilities such as cyberattacks,

    B. Enhance revenue management, security, compliance, and constituent services; and

    C. Provide staff scalability for increasing workloads.

- The CIP adds $8 million to fund a SLIM replacement for the Office of City Finance. This add focuses on the combined License Tax Administration (LTA), Treasury, and Audit scope necessary to replace the SLIM functionality for OCF-owned functions. LTA administers the City tax revenue, approximately $1 billion in 2025.

CIP Revenue Sources

The 2027-2032 Proposed CIP is primarily funded by Limited Tax General Obligation (LTGO) bonds, Real Estate Excise Tax (REET) I, Asset Preservation Fund, and space rent charges paid by City departments. LTGO bond funding is used to fund projects, such as the City Hall Plaza, Electrical Infrastructure Upgrades, the Waterfront Operations and Tribal Interpretative Center, Fire Station 25 renovations, and SLIM replacement. The related debt service is funded by the rates charged by FAS to City departments, General Fund and REET I. Additionally, REET I funds are focused on specific facility improvement needs, such as ADA, earthquake retrofit, SAS, and Fire Station debt service.

Summary of Upcoming Budget Issues and Challenges

FAS' most pressing long-term CIP budget issues are primarily driven by the age and condition of many City-owned buildings, federal, state, and local code requirements, and City sustainability goals. Below are specific programs and projects related to FAS budget challenges:

• **Seattle Animal Shelter** – Seattle operates the only open-admission shelter in the city and the current building is undersized and has significant maintenance and repair needs. The facility fails to meet the City's animal population needs and does not meet industry standards necessary to reduce animal stress, ensure staff and volunteer safety, and deliver veterinary services. To meet current and anticipated future needs, FAS recommends the facility needs to be approximately 50,000 sq ft (sitting on a 42,000 sq ft footprint) with an additional 43,000 sq ft of outdoor space. The current building is 12,000 sq ft with only 8,000 sq ft of outdoor space – far short of industry standards. FAS is currently approved to spend $950,000 to complete predesign of a new building, using resources already in the FAS budget.

• **Asset Preservation** – The FAS Asset Preservation Program, created by Ordinance 121642, dedicates funds derived from space rent to replace building systems in over 100 City buildings inside and outside of the downtown core. The Asset Preservation Program has historically received $4 million in funding annually from space rent charges. This funding level is significantly short of the annual amount that is adequate to address deficiencies and deferred major maintenance work.

• **Building, Energy and Land Use Codes and City Sustainability Goals** – FAS' efforts will play a major role in achieving the City's sustainability and environmental goals. FAS must continue to provide reliable, compliant, and structurally sound facilities for City departments to use and the public to access. Due to recent budgetary challenges, FAS has not been able to make many investments in this area. These investments require FAS to evaluate and incorporate strategies to achieve code compliance, energy efficiency, and accessibility in the operations, maintenance, and infrastructure improvements of its buildings. New City and state clean building regulations will require expensive retrofits and extensive staff support.

Future Projects/What Is on the Horizon

City facilities must be accessible, reliable, well-maintained, and responsive to the needs of operating departments to ensure the safety and delivery of critical services to customers. FAS utilizes the Facility Condition Assessment report to help prioritize major maintenance and infrastructure project needs. FAS faces an ongoing challenge in adequately funding these needed asset preservation and major maintenance requirements at the City's aging facilities, including the Seattle Municipal Tower, Seattle Fire Department (SFD) Headquarters, and multiple FAS shops and yards. Additionally, the FAS portfolio will be subject to increasingly stringent City and state clean building performance laws, which will require significant capital investment in the future to fully decarbonize the FAS portfolio.

ADA Improvements - FAS

Project No:	MC-FA-ADAIMPFAS	**BSL Code:**	BC-FA-ADAIMPR
Project Type:	Ongoing	**BSL Name:**	ADA Improvements
Project Category:	Improved Facility	**Location:**	FAS facilities
Current Project Stage:	N/A	**Council District:**	Multiple
Start/End Date:	N/A	**Neighborhood District:**	Multiple
Total Project Cost:	N/A	**Urban Village:**	Multiple

This project is the FAS Americans with Disabilities Act (ADA) ongoing program that will address specific ADA improvements and upgrades at various FAS-owned and operated facilities. Past work has included reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities, such as drinking fountains and various public access routes to sites, buildings, and public spaces. Future funding allows FAS to implement its long-term strategy that resolves the most critical public-facing ADA deficiencies first and maximizes accessibility to the greatest extent possible.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Real Estate Excise Tax I	6,212	1,783	3,063	-	-	-	-	-	11,058
Total:	**6,212**	**1,783**	**3,063**	**-**	**-**	**-**	**-**	**-**	**11,058**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
REET I Capital Fund	6,212	1,783	3,063	-	-	-	-	-	11,058
Total:	**6,212**	**1,783**	**3,063**	**-**	**-**	**-**	**-**	**-**	**11,058**

O&M Impacts: N/A

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Asset Preservation - Schedule 1 Facilities

Project No:	MC-FA-APSCH1FAC	**BSL Code:**	BC-FA-APSCH2FAC
Project Type:	Ongoing	**BSL Name:**	Asset Preservation - Schedule 2 Facilities
Project Category:	Rehabilitation or Restoration	**Location:**	Multiple City facilities
Current Project Stage:	N/A	**Council District:**	Council District 7
Start/End Date:	N/A	**Neighborhood District:**	Downtown
Total Project Cost:	N/A	**Urban Village:**	Downtown

This ongoing program provides for long-term preservation and major maintenance to the FAS schedule 1 facilities. Currently, Schedule 1 facilities are City Hall, the Seattle Municipal Tower and the Justice Center. Typical improvements may include, but are not limited to, building weatherization and window replacements, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work supports the long-term preservation of the operational use of the facilities.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Department Space Allocation Charges	26,331	3,282	2,152	2,152	2,152	2,217	2,217	2,217	42,718
General Fund	75	-	-	-	-	-	-	-	75
Interdepartmental Transfer	-	1,500	-	-	-	-	-	-	1,500
Real Estate Excise Tax I	8,843	5,742	4,200	5,100	5,100	5,000	6,026	20,727	60,738
Total:	**35,249**	**10,524**	**6,352**	**7,252**	**7,252**	**7,217**	**8,243**	**22,944**	**105,031**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Facility Asset Preservation Fund	26,331	3,282	2,152	2,152	2,152	2,217	2,217	2,217	42,718
Finance and Administrative Services Fund	-	1,500	-	-	-	-	-	-	1,500
General Fund	75	-	-	-	-	-	-	-	75
REET I Capital Fund	8,843	5,742	4,200	5,100	5,100	5,000	6,026	20,727	60,738
Total:	**35,249**	**10,524**	**6,352**	**7,252**	**7,252**	**7,217**	**8,243**	**22,944**	**105,031**

O&M Impacts: N/A

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Asset Preservation - Schedule 2 Facilities

Project No:	MC-FA-APSCH2FAC	**BSL Code:**	BC-FA-APSCH2FAC
Project Type:	Ongoing	**BSL Name:**	Asset Preservation - Schedule 2 Facilities
Project Category:	Rehabilitation or Restoration	**Location:**	Multiple City facilities
Current Project Stage:	N/A	**Council District:**	Multiple
Start/End Date:	N/A	**Neighborhood District:**	Multiple
Total Project Cost:	N/A	**Urban Village:**	Multiple

This ongoing program provides for long-term preservation and major maintenance to the FAS schedule 2 facilities. Schedule 2 facilities are comprised of existing and future structures, shops and yards located throughout Seattle, including but not limited to City vehicle maintenance facilities at Haller Lake and Charles Street, FAS shops located at Airport Way S., fire stations, police precincts and other FAS- managed facilities used for City services. Typical improvements may include, but are not limited to, building weatherization and window replacements, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work supports the long-term preservation of the operational use of the facilities.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Department Space Allocation Charges	22,043	2,187	1,848	1,848	1,848	1,903	1,903	1,903	35,484
Real Estate Excise Tax I	8,443	8,426	3,701	3,631	3,631	3,631	3,631	3,631	38,725
Total:	**30,486**	**10,613**	**5,549**	**5,479**	**5,479**	**5,534**	**5,534**	**5,534**	**74,209**
Fund Appropriations / Allocations *	**LTD Actuals**	**2026 Revised**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Total**
Facility Asset Preservation Fund	22,043	2,187	1,848	1,848	1,848	1,903	1,903	1,903	35,484
REET I Capital Fund	8,443	8,426	3,701	3,631	3,631	3,631	3,631	3,631	38,725
Total:	**30,486**	**10,613**	**5,549**	**5,479**	**5,479**	**5,534**	**5,534**	**5,534**	**74,209**

O&M Impacts: N/A

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City Hall and Seattle Municipal Tower Tenant Improvements

Project No:	MC-FA-CTYHLTIMP	**BSL Code:**	BC-FA-GOVTFAC
Project Type:	Ongoing	**BSL Name:**	General Government Facilities - General
Project Category:	Improved Facility	**Location:**	Multiple City Facilities
Current Project Stage:	N/A	**Council District:**	Council District 7
Start/End Date:	N/A	**Neighborhood District:**	Downtown
Total Project Cost:	N/A	**Urban Village:**	Downtown

This project provides predesign, design and construction services for developing or reconfiguring space and other adjacent functions in the downtown Civic Campus.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Property Sales and Interest Earnings	495	-	-	-	-	-	-	-	495
Real Estate Excise Tax I	10,849	127	-	-	-	-	-	-	10,975
Total:	**11,344**	**127**	**-**	**-**	**-**	**-**	**-**	**-**	**11,470**
Fund Appropriations / Allocations *	**LTD Actuals**	**2026 Revised**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Total**
REET I Capital Fund	10,849	127	-	-	-	-	-	-	10,975
Unrestricted Cumulative Reserve Fund	495	-	-	-	-	-	-	-	495
Total:	**11,344**	**127**	**-**	**-**	**-**	**-**	**-**	**-**	**11,470**

O&M Impacts: N/A

** Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

City Hall Plaza

Project No:	MC-FA-CTYHLPLAZA	**BSL Code:**	BC-FA-GOVTFAC
Project Type:	Discrete	**BSL Name:**	General Government Facilities - General
Project Category:	Rehabilitation or Restoration	**Location:**	600 4th Ave
Current Project Stage:	Stage 3 - Design	**Council District:**	Council District 7
Start/End Date:	2026 - 2028	**Neighborhood District:**	Downtown
Total Project Cost:	$15,000	**Urban Village:**	Downtown

This project provides for installation of a waterproof membrane roof below City Hall Plaza, which includes removing and replacing the existing paving and hardscape and exposing the structural deck below the hardscape and plantings, installing a new membrane roofing system and replacing plaza hardscape and plantings. The restoration project will remove selected building wall veneer and all hardscape, softscape, fixtures and underlying materials down to the structure throughout the plaza, stairs and fountain. A continuous membrane waterproofing system with flashing and drain mat will be provided, and landscape materials will be replaced in kind.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
LTGO Bond Proceeds	-	1,979	8,110	4,911	-	-	-	-	15,000
Total:	**-**	**1,979**	**8,110**	**4,911**	**-**	**-**	**-**	**-**	**15,000**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2017 LTGO Taxable Bond Fund	-	1,979	-	-	-	-	-	-	1,979
2022 Multipurpose LTGO Bond Fund	-	-	5,110	-	-	-	-	-	5,110
2025 Multipurpose LTGO Bond Fund	-	-	3,000	-	-	-	-	-	3,000
2028 Multipurpose LTGO Bond Fund	-	-	-	4,911	-	-	-	-	4,911
Total:	**-**	**1,979**	**8,110**	**4,911**	**-**	**-**	**-**	**-**	**15,000**

O&M Impacts:

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City Hall Plaza Debt Service

Project No: MC-FA-CTYHLPLDS

BSL Code: BC-FA-GOVTFAC

Project Type: Debt Service

BSL Name: General Government Facilities - General

Project Category: Improved Facility

Location:

Current Project Stage: N/A

Council District: Council District 7

Start/End Date: N/A

Neighborhood District:

Total Project Cost:

Urban Village:

This project provides for payment of the debt service on bonds issued to fund the installation of a waterproof membrane below City Hall Plaza (CIP Project No. MC-FA-CTYHLPLAZA).

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Real Estate Excise Tax I	-	-	715	977	1,127	1,125	1,129	1,129	6,201
Total:	**-**	**-**	**715**	**977**	**1,127**	**1,125**	**1,129**	**1,129**	**6,201**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
REET I Capital Fund	-	-	715	977	1,127	1,125	1,129	1,129	6,201
Total:	**-**	**-**	**715**	**977**	**1,127**	**1,125**	**1,129**	**1,129**	**6,201**

O&M Impacts:

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Drive Clean Seattle Fleet Electric Vehicle Infrastructure

Project No:	MC-FA-DRVCLNFLT	**BSL Code:**	BC-FA-GOVTFAC
Project Type:	Discrete	**BSL Name:**	General Government Facilities - General
Project Category:	Improved Facility	**Location:**	Multiple
Current Project Stage:	Stage 3 - Design	**Council District:**	Multiple
Start/End Date:	2016 - 2031	**Neighborhood District:**	Multiple
Total Project Cost:	$14,682	**Urban Village:**	Multiple

This project funds FAS' capital work efforts towards meeting the Drive Clean Seattle (DCS) initiative and supports the 2025 update to the Green Fleet Action Plan that includes the transition of City fleet vehicles to electric vehicles (EV). Future work still to be funded in this project will support expansion of DCS fast charging hubs to support on-demand fast charging.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
LTGO Bond Proceeds	2,695	2,305	-	-	-	-	-	-	5,000
Miscellaneous Grants or Donations	110	-	-	-	-	-	-	-	110
Payroll Expense Tax	-	1,000	-	-	-	-	-	-	1,000
Real Estate Excise Tax I	7,851	-	-	-	-	-	-	-	7,851
State Grant Funds	222	498	-	-	-	-	-	-	720
Total:	**10,879**	**3,803**	**-**	**-**	**-**	**-**	**-**	**-**	**14,682**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2023 Multipurpose LTGO Bond Fund	2,695	305	-	-	-	-	-	-	3,000
2025 Multipurpose LTGO Bond Fund	-	2,000	-	-	-	-	-	-	2,000
Finance and Administrative Services Fund	333	498	-	-	-	-	-	-	830
Payroll Expense Tax	-	1,000	-	-	-	-	-	-	1,000
REET I Capital Fund	7,851	-	-	-	-	-	-	-	7,851
Total:	**10,879**	**3,803**	**-**	**-**	**-**	**-**	**-**	**-**	**14,682**

O&M Impacts: FAS expects a temporary O&M cost increase for increased power usage as EV charging stations are utilized. FAS will develop a method for recovering costs from departments. Costs to departments will be offset by fuel savings.

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Electrical Infrastructure Upgrades

Project No:	MC-FA-ELECTINFRA	**BSL Code:**	BC-FA-GOVTFAC
Project Type:	Discrete	**BSL Name:**	General Government Facilities - General
Project Category:	Improved Facility	**Location:**	Citywide
Current Project Stage:	Stage 3 - Design	**Council District:**	Not Applicable
Start/End Date:	2023 - 2028	**Neighborhood District:**	
Total Project Cost:	$16,000	**Urban Village:**	

This project funds electrical upgrades at the Charles Street fleet facility. The project will bring necessary power to the facilities that will support larger scale electric vehicle charging stations, including on-demand fast charging and future decarbonization projects for these facilities. The scope of this project is for the electrical service upgrades only. Additional future funds will be needed to provide electrical upgrades to Haller Lake.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
LTGO Bond Proceeds	1,066	934	2,500	7,500	3,500	-	-	-	15,500
Payroll Expense Tax	500	-	-	-	-	-	-	-	500
Total:	**1,566**	**934**	**2,500**	**7,500**	**3,500**	**-**	**-**	**-**	**16,000**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2022 Multipurpose LTGO Bond Fund	-	-	2,500	-	-	-	-	-	2,500
2024 Multipurpose LTGO Bond Fund	1,000	-	-	-	-	-	-	-	1,000
2025 Multipurpose LTGO Bond Fund	66	934	-	-	-	-	-	-	1,000
2028 Multipurpose LTGO Bond Fund	-	-	-	7,500	-	-	-	-	7,500
2029 Multipurpose LTGO bond Fund	-	-	-	-	3,500	-	-	-	3,500
Payroll Expense Tax	500	-	-	-	-	-	-	-	500
Total:	**1,566**	**934**	**2,500**	**7,500**	**3,500**	**-**	**-**	**-**	**16,000**

O&M Impacts:

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Energy Efficiency for Municipal Buildings

Project No:	MC-FA-ENEFFMBLD	**BSL Code:**	BC-FA-EXTPROJ
Project Type:	Ongoing	**BSL Name:**	FAS Oversight-External Projects
Project Category:	Improved Facility	**Location:**	Multiple City facilities
Current Project Stage:	N/A	**Council District:**	Multiple
Start/End Date:	N/A	**Neighborhood District:**	Multiple
Total Project Cost:	N/A	**Urban Village:**	Multiple

This project funds energy efficiency and emissions reduction work across City facilities, managed by the Office of Sustainability and Environment (OSE), in support of the City's goal to achieve a 40% reduction in building energy use in the near term, while advancing carbon emissions reductions to achieve removal of fossil fuels from municipal buildings by 2042. OSE will implement a package of energy efficiency projects, as well as continue a suite of O&M improvements, program management, measurement and tracking, and building assessments. The energy efficiency upgrades are expected to generate utility rebates paid by Seattle City Light and Puget Sound Energy, to be deposited into the General Subfund. Work may include but is not limited to, building tune-ups, facility improvements, building energy upgrades, and energy efficiency measures.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Energy Rebates	-	560	-	-	-	-	-	-	560
Federal Grant Funds	-	(80)	-	-	-	-	-	-	(80)
General Fund	1,187	930	-	-	-	-	-	-	2,118
Miscellaneous Grants or Donations	-	392	-	-	-	-	-	-	392
Payroll Expense Tax	414	1,078	-	-	-	-	-	-	1,492
Property Sales and Interest Earnings	15	-	-	-	-	-	-	-	15
Real Estate Excise Tax I	12,359	242	-	-	-	-	-	-	12,601
State Gas Taxes - City Street Fund	-	1,110	-	-	-	-	-	-	1,110
State Grant Funds	278	678	-	-	-	-	-	-	955
Use of Fund Balance	57	-	-	-	-	-	-	-	57
Total:	**14,310**	**4,910**	**-**	**-**	**-**	**-**	**-**	**-**	**19,220**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
General Fund	1,187	2,480	-	-	-	-	-	-	3,668
Payroll Expense Tax	414	1,078	-	-	-	-	-	-	1,492
REET I Capital Fund	12,359	1,352	-	-	-	-	-	-	13,711
Unrestricted Cumulative Reserve Fund	350	-	-	-	-	-	-	-	350
Total:	**14,310**	**4,910**	**-**	**-**	**-**	**-**	**-**	**-**	**19,220**

O&M Impacts: N/A

** Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

Facility Operations Initiated Service Requests (FOISR)

Project No:	MC-FA-FASPDS	**BSL Code:**	BC-FA-FASPDS
Project Type:	Ongoing	**BSL Name:**	FAS Project Delivery Services
Project Category:	Improved Facility	**Location:**	Multiple
Current Project Stage:	N/A	**Council District:**	Multiple
Start/End Date:	N/A	**Neighborhood District:**	Multiple
Total Project Cost:	N/A	**Urban Village:**	Multiple

This project was formerly named the Customer Requested Tenant Improvement Program.

This ongoing program provides pass-through budget authority for FAS to provide capital delivery support and public works expertise, as requested by FAS' Facility Operations division, at facilities that are managed or leased by FAS. Typical improvements may include, but are not limited to, security system upgrades, equipment replacement, and building repairs. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test-to-fit studies, preliminary schedule development, engineering studies and code compliance, site development planning, and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs and initiatives.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Interdepartmental Transfer	64,796	6,034	3,500	3,500	3,500	3,500	3,500	3,500	91,830
Total:	**64,796**	**6,034**	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**	**91,830**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Finance and Administrative Services Fund	64,796	6,034	3,500	3,500	3,500	3,500	3,500	3,500	91,830
Total:	**64,796**	**6,034**	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**	**3,500**	**91,830**

O&M Impacts: N/A

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FAS Information Technology System Initiatives

Project No:	MC-FA-ITSYSINIT	**BSL Code:**	BC-FA-A1IT
Project Type:	Ongoing	**BSL Name:**	Information Technology
Project Category:	New Investment	**Location:**	700 5th AVE
Current Project Stage:	N/A	**Council District:**	Multiple
Start/End Date:	N/A	**Neighborhood District:**	Multiple
Total Project Cost:	N/A	**Urban Village:**	Multiple

This project provides funding for FAS to implement Seattle Information Technology (SIT) proposals to replace existing FAS IT systems that are at the end of their useful lives, accommodate new programmatic and operational needs, and allow the department to function efficiently. FAS coordinates development and implementation of these proposals with SIT. Specific projects include replacing FAS' department-wide budget system and assessing and replacing FAS' Capital Projects Information Management System.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
FAS Fund Balance	253	1,303	-	-	-	-	-	-	1,556
General Fund	16	1,454	-	-	-	-	-	-	1,471
Interdepartmental Transfer	471	29	-	-	-	-	-	-	500
LTGO Bond Proceeds	1,333	-	-	-	-	-	-	-	1,333
Total:	**2,073**	**2,787**	**-**	**-**	**-**	**-**	**-**	**-**	**4,860**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2019 Multipurpose LTGO Bond Fund	1,333	-	-	-	-	-	-	-	1,333
Finance and Administrative Services Fund	724	1,332	-	-	-	-	-	-	2,056
General Fund	16	1,454	-	-	-	-	-	-	1,471
Total:	**2,073**	**2,787**	**-**	**-**	**-**	**-**	**-**	**-**	**4,860**

O&M Impacts: N/A

** Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

Fire Station 25 Renovations

Project No:	MC-FA-FS25RENO	**BSL Code:**	BC-FA-APSCH2FAC
Project Type:	Discrete	**BSL Name:**	Asset Preservation - Schedule 2 Facilities
Project Category:	Rehabilitation or Restoration	**Location:**	1300 E. Pine Street
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	**Council District:**	Council District 3
Start/End Date:	2027 - 2032	**Neighborhood District:**	East District
Total Project Cost:	$8,700	**Urban Village:**	First Hill/Capitol Hill

This project will replace and upgrade outdated and failing systems at Fire Station 25– specifically, the HVAC, roof, and range hood in the facility.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Interdepartmental Transfer	-	-	3,000	-	-	-	-	-	3,000
LTGO Bond Proceeds	-	-	1,500	4,200	-	-	-	-	5,700
Total:	**-**	**-**	**4,500**	**4,200**	**-**	**-**	**-**	**-**	**8,700**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2022 Multipurpose LTGO Bond Fund	-	-	1,500	-	-	-	-	-	1,500
2028 Multipurpose LTGO Bond Fund	-	-	-	4,200	-	-	-	-	4,200
Finance and Administrative Services Fund	-	-	3,000	-	-	-	-	-	3,000
Total:	**-**	**-**	**4,500**	**4,200**	**-**	**-**	**-**	**-**	**8,700**

O&M Impacts:

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Fire Station 31 Replacement

Project No:	MC-FA-FS31	**BSL Code:**	BC-FA-PSFACFIRE
Project Type:	Discrete	**BSL Name:**	Public Safety Facilities Fire
Project Category:	New Facility	**Location:**	11320 Meridian Ave. N
Current Project Stage:	Stage 5 - Construction	**Council District:**	Council District 5
Start/End Date:	2020 - 2026	**Neighborhood District:**	North
Total Project Cost:	$49,521	**Urban Village:**	Aurora Licton Springs

This project provides funding for the acquisition, design and construction of a new Fire Station 31 and the demolition of the previous Fire Station 31 building.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
LTGO Bond Proceeds	38,612	10,902	-	-	-	-	-	-	49,514
Seattle Voter-Approved Levy	7	-	-	-	-	-	-	-	7
Total:	**38,619**	**10,902**	**-**	**-**	**-**	**-**	**-**	**-**	**49,521**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2003 Fire Facilities Levy Fund	7	-	-	-	-	-	-	-	7
2015 Multipurpose LTGO Bond Fund	591	-	-	-	-	-	-	-	591
2016 Multipurpose LTGO Bond Fund	1,696	-	-	-	-	-	-	-	1,696
2017 LTGO Taxable Bond Fund	-	163	-	-	-	-	-	-	163
2017 Multipurpose LTGO Bond Fund	-	1,521	-	-	-	-	-	-	1,521
2018 Multipurpose LTGO Bond Fund	248	-	-	-	-	-	-	-	248
2019 Multipurpose LTGO Bond Fund	-	1,907	-	-	-	-	-	-	1,907
2021 Multipurpose LTGO Bond Fund	11,279	-	-	-	-	-	-	-	11,279
2022 Multipurpose LTGO Bond Fund	3,500	-	-	-	-	-	-	-	3,500
2023 Multipurpose LTGO Bond Fund	2,000	-	-	-	-	-	-	-	2,000
2024 Multipurpose LTGO Bond Fund	19,298	211	-	-	-	-	-	-	19,509
2025 Multipurpose LTGO Bond Fund	-	7,100	-	-	-	-	-	-	7,100
Total:	**38,619**	**10,902**	**-**	**-**	**-**	**-**	**-**	**-**	**49,521**

O&M Impacts: N/A

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Fire Station 31 Temporary Station

Project No:	MC-FA-FS31IMP	**BSL Code:**	BC-FA-PSFACFIRE
Project Type:	Discrete	**BSL Name:**	Public Safety Facilities Fire
Project Category:	New Facility	**Location:**	1319 N Northgate Way
Current Project Stage:	Stage 6 - Closeout	**Council District:**	Council District 5
Start/End Date:	2019 - 2027	**Neighborhood District:**	Northwest
Total Project Cost:	$9,219	**Urban Village:**	Aurora Licton Springs

This project provides resources to provide an interim location for Fire Station 31. The project includes leasing an interim site for the fire station, providing tents and trailers to house the fire fighters and equipment, and identifying a site for a permanent fire station. This also includes the decommissioning and deconstruction of the interim fire station.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Department Space Allocation Charges	30	-	-	-	-	-	-	-	30
LTGO Bond Proceeds	4	-	-	-	-	-	-	-	4
Real Estate Excise Tax I	7,185	1,859	-	-	-	-	-	-	9,044
Seattle Voter-Approved Levy	101	40	-	-	-	-	-	-	141
Total:	**7,321**	**1,899**	**-**	**-**	**-**	**-**	**-**	**-**	**9,219**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2003 Fire Facilities Levy Fund	101	40	-	-	-	-	-	-	141
2021 Multipurpose LTGO Bond Fund	4	-	-	-	-	-	-	-	4
Facility Asset Preservation Fund	30	-	-	-	-	-	-	-	30
REET I Capital Fund	7,185	1,859	-	-	-	-	-	-	9,044
Total:	**7,321**	**1,899**	**-**	**-**	**-**	**-**	**-**	**-**	**9,219**

O&M Impacts: N/A

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Fire Station Improvement Debt Service

Project No:	MC-FA-FSDEBTSV	**BSL Code:**	BC-FA-NBHFIRE
Project Type:	Debt Service	**BSL Name:**	Neighborhood Fire Stations
Project Category:	Improved Facility	**Location:**	N/A
Current Project Stage:	N/A	**Council District:**	Multiple
Start/End Date:	2008 - 2037	**Neighborhood District:**	Not in a Neighborhood District
Total Project Cost:	$102,846	**Urban Village:**	Not in an Urban Village

This project provides for the payment of debt service on bonds issued to cover a portion of the costs associated with the 2003 Fire Facilities and Emergency Response Levy and associated asset preservation expenses.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Real Estate Excise Tax I	63,806	5,799	5,759	5,993	6,123	6,120	6,126	6,126	105,853
Total:	**63,806**	**5,799**	**5,759**	**5,993**	**6,123**	**6,120**	**6,126**	**6,126**	**105,853**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
REET I Capital Fund	63,806	5,799	5,759	5,993	6,123	6,120	6,126	6,126	105,853
Total:	**63,806**	**5,799**	**5,759**	**5,993**	**6,123**	**6,120**	**6,126**	**6,126**	**105,853**

O&M Impacts: N/A

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Garden of Remembrance

Project No:	MC-FA-GARDENREM	**BSL Code:**	BC-FA-GARDENREM
Project Type:	Ongoing	**BSL Name:**	Garden of Remembrance
Project Category:	Rehabilitation or Restoration	**Location:**	1301 3rd Ave.
Current Project Stage:	N/A	**Council District:**	Council District 7
Start/End Date:	N/A	**Neighborhood District:**	Downtown
Total Project Cost:	N/A	**Urban Village:**	Downtown

This ongoing project provides an annual contribution (including increases for inflation) to a capital renewal fund for the Garden of Remembrance, located next to Benaroya Hall, per an agreement with Benaroya Hall Music Center (BHMC), a private, non-profit affiliate of the Seattle Symphony. This project pays for major maintenance and replaces garden installations including, but not limited to, irrigation equipment, landscaping, electrical/lighting fixtures, and mechanical water features. The project is managed by the BHMC and is displayed within FAS' CIP for informational purposes only.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Property Sales and Interest Earnings	630	75	35	36	37	38	-	-	852
Use of Fund Balance	28	-	-	-	-	-	-	-	28
Total:	**659**	**75**	**35**	**36**	**37**	**38**	**-**	**-**	**880**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Unrestricted Cumulative Reserve Fund	659	75	35	36	37	38	-	-	880
Total:	**659**	**75**	**35**	**36**	**37**	**38**	**-**	**-**	**880**

O&M Impacts: N/A

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Human Capital Management System

Project No:	MC-FA-HCMSYS	**BSL Code:**	BC-FA-A1IT
Project Type:	Discrete	**BSL Name:**	Information Technology
Project Category:	New Investment	**Location:**	700 5th Ave
Current Project Stage:	Stage 6 - Closeout	**Council District:**	Council District 7
Start/End Date:	2021 - 2026	**Neighborhood District:**	
Total Project Cost:	$64,025	**Urban Village:**	Downtown

This technology project funds the planning, design and replacement of the aging Human Resource Information System (HRIS), which includes the Citywide payroll and benefits system, with a new Human Capital Management (HCM) system. The timing of this project is critical for the Citywide HR timekeeping and payroll system, which is no longer supported. The project, which is expected to be completed in 2026, was approved by the Enterprise Oversight Board (EOB) in February 2020 and will be managed out of the Office of City Finance Business Systems division, with funding and partnership from Seattle Department of Human Resources (SHR) and Seattle IT (ITD).

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Interdepartmental Transfer	-	646	-	-	-	-	-	-	646
Interfund Loan	10,908	2,292	-	-	-	-	-	-	13,200
LTGO Bond Proceeds	50,179	-	-	-	-	-	-	-	50,179
Total:	**61,087**	**2,938**	**-**	**-**	**-**	**-**	**-**	**-**	**64,025**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2021 Multipurpose LTGO Bond Fund	7,500	-	-	-	-	-	-	-	7,500
2022 Multipurpose LTGO Bond Fund	17,636	-	-	-	-	-	-	-	17,636
2023 Multipurpose LTGO Bond Fund	10,000	-	-	-	-	-	-	-	10,000
2025 Multipurpose LTGO Bond Fund	15,043	-	-	-	-	-	-	-	15,043
2026 Multipurpose LTGO Bond Fund	10,908	2,292	-	-	-	-	-	-	13,200
Finance and Administrative Services Fund	-	646	-	-	-	-	-	-	646
Total:	**61,087**	**2,938**	**-**	**-**	**-**	**-**	**-**	**-**	**64,025**

O&M Impacts: N/A

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Request for Client Facilities Services (RPS)

Project No:	MC-FA-CTYPDS	**BSL Code:**	BC-FA-FASPDS
Project Type:	Ongoing	**BSL Name:**	FAS Project Delivery Services
Project Category:	Improved Facility	**Location:**	Multiple
Current Project Stage:	N/A	**Council District:**	Multiple
Start/End Date:	N/A	**Neighborhood District:**	Multiple
Total Project Cost:	N/A	**Urban Village:**	Multiple

This project was formerly known as FAS Project Delivery Services.

This ongoing program provides pass-through budget authority for FAS to provide design and construction management services, as requested by City departments outside of FAS. Typical work may include, but is not limited to, the following services: predesign, programming, master planning, conceptual planning, architectural and engineering design and construction administration. FAS proposes to use the second and third quarterly supplemental budget process to "right size" the pass-through budget authority for this project. This approach allows FAS to meet the present needs of departments that have funding for their projects and is consistent with year-end accounting and budgetary requirements.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Interdepartmental Transfer	12,765	16,194	15,600	1,200	1,200	1,200	1,200	1,200	50,560
Total:	**12,765**	**16,194**	**15,600**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**50,560**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Finance and Administrative Services Fund	12,765	16,194	15,600	1,200	1,200	1,200	1,200	1,200	50,560
Total:	**12,765**	**16,194**	**15,600**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**50,560**

O&M Impacts: N/A

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Seattle Animal Shelter Facilities

Project No:	MC-FA-SASFAC	**BSL Code:**	BC-FA-GOVTFAC
Project Type:	Discrete	**BSL Name:**	General Government Facilities - General
Project Category:	Improved Facility	**Location:**	2061 15th Ave W, Seattle, WA 98119
Current Project Stage:	Stage 3 - Design	**Council District:**	Council District 7
Start/End Date:	2022 - 2027	**Neighborhood District:**	Multiple
Total Project Cost:	$10,524	**Urban Village:**	

This project funds the Department of Finance and Administrative Services' work to repair, upgrade and build Seattle Animal Shelter facilities and building systems.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Property Sales and Interest Earnings	142	894	-	-	-	-	-	-	1,036
Real Estate Excise Tax I	508	3,309	-	171	1,500	3,000	1,000	-	9,488
Total:	**650**	**4,203**	**-**	**171**	**1,500**	**3,000**	**1,000**	**-**	**10,524**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
REET I Capital Fund	508	3,309	-	171	1,500	3,000	1,000	-	9,488
Unrestricted Cumulative Reserve Fund	142	894	-	-	-	-	-	-	1,036
Total:	**650**	**4,203**	**-**	**171**	**1,500**	**3,000**	**1,000**	**-**	**10,524**

O&M Impacts: Not applicable.

** Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

Seattle Municipal Tower Elevator Rehab

Project No:	MC-FA-SMTELVRHB	**BSL Code:**	BC-FA-APSCH1FAC
Project Type:	Discrete	**BSL Name:**	Asset Preservation - Schedule 1 Facilities
Project Category:	Rehabilitation or Restoration	**Location:**	700 Fifth AVE
Current Project Stage:	Stage 6 - Closeout	**Council District:**	Council District 7
Start/End Date:	2019 - 2027	**Neighborhood District:**	Downtown
Total Project Cost:	$28,500	**Urban Village:**	Downtown

This project will improve the operation, reliability, and system performance of Seattle Municipal Tower (SMT) elevators. The work will bring SMT elevators to current building codes and into compliance with Americans with Disabilities Act (ADA) requirements. This project is envisioned to be a multi-year effort that must be phased to minimize impacts on SMT ongoing building operations, and on the approximately 4,000 City staff who work in the building and the public who visit the SMT to access City services.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
LTGO Bond Proceeds	25,754	1,746	-	-	-	-	-	-	27,500
Real Estate Excise Tax I	1,000	-	-	-	-	-	-	-	1,000
Total:	**26,754**	**1,746**	**-**	**-**	**-**	**-**	**-**	**-**	**28,500**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2020 Multipurpose LTGO Bond Fund	1,500	-	-	-	-	-	-	-	1,500
2021 Multipurpose LTGO Bond Fund	5,000	-	-	-	-	-	-	-	5,000
2022 Multipurpose LTGO Bond Fund	9,500	-	-	-	-	-	-	-	9,500
2023 Multipurpose LTGO Bond Fund	3,167	-	-	-	-	-	-	-	3,167
2024 Multipurpose LTGO Bond Fund	6,333	-	-	-	-	-	-	-	6,333
2025 Multipurpose LTGO Bond Fund	254	1,746	-	-	-	-	-	-	2,000
REET I Capital Fund	1,000	-	-	-	-	-	-	-	1,000
Total:	**26,754**	**1,746**	**-**	**-**	**-**	**-**	**-**	**-**	**28,500**

O&M Impacts: N/A

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Seattle Police Facilities

Project No:	MC-FA-PFACNPCT	**BSL Code:**	BC-FA-PSFACPOL
Project Type:	Ongoing	**BSL Name:**	Publ Safety Facilities Police
Project Category:	New Investment	**Location:**	Various Police facilities
Current Project Stage:	N/A	**Council District:**	Citywide
Start/End Date:	N/A	**Neighborhood District:**	Not in a Neighborhood District
Total Project Cost:	N/A	**Urban Village:**	Not in an Urban Village

This ongoing project preserves or extends the useful life or operational capacity and provides for improvements to FAS-owned police facilities including, but not limited to, the East Precinct, the North Precinct, the West Precinct, the Harbor Patrol Facility, the K-9 Facility, and other police facilities. Typical work may include, but is not limited to, upgrades to heating, ventilation, air conditioning upgrades, equipment replacement, siting, pre-design, test-to-fit analyses, and structural assessments and repairs. These improvements support police service by extending the operational life of old police facilities, complying with regulatory requirements, or addressing capacity problems.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Real Estate Excise Tax I	5,750	550	-	-	-	-	-	-	6,300
Total:	**5,750**	**550**	**-**	**-**	**-**	**-**	**-**	**-**	**6,300**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
REET I Capital Fund	5,750	550	-	-	-	-	-	-	6,300
Total:	**5,750**	**550**	**-**	**-**	**-**	**-**	**-**	**-**	**6,300**

O&M Impacts: N/A

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SLIM Replacement

Project No:	MC-FA-SLIMREPL	**BSL Code:**	BC-FA-A1IT
Project Type:	Discrete	**BSL Name:**	Information Technology
Project Category:	New Investment	**Location:**	700 5th AVE
Current Project Stage:	Stage 5 - Execution (IT Only)	**Council District:**	Multiple
Start/End Date:	2022 - 2026	**Neighborhood District:**	Multiple
Total Project Cost:	$12,862	**Urban Village:**	Multiple

The Seattle License Information System (SLIM) manages the issuance and renewal of business licenses and the collection of revenue from fees and taxes. It houses our B&O tax information, Admissions Tax, Commercial Parking Tax, Firearms and Ammunition Tax, Gambling Tax and Utilities Taxes. SLIM is outdated and needs to be upgraded as it can no longer adequately meet the needs of expanding business license, tax collection, and enforcement processes. The SLIM Replacement will eventually be part of the City's tax system built by Revenue Solutions Inc (RSI), which is called RPE (Revenue Premier Enterprise) which currently houses the Payroll Expense Tax, TNC tax, Sweetened Beverage Tax, and any other small taxes since 2017/2018; it also houses the Central Waterfront LID (Local Improvement District) and some of the BIAs (Business Improvement Districts). This technology project funds the planning, design, and replacement of the City's tax system. This project is expected to be completed in 2028 and is managed by the Office of City Finance in Partnership with Seattle IT.

Resources	**LTD Actuals**	**2026 Revised**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Total**
General Fund	400	-	-	-	-	-	-	-	400
LTGO Bond Proceeds	-	-	4,019	4,043	-	-	-	-	8,062
Property Sales and Interest Earnings	3,720	680	-	-	-	-	-	-	4,400
Total:	**4,120**	**680**	**4,019**	**4,043**	**-**	**-**	**-**	**-**	**12,862**

Fund Appropriations / Allocations *	**LTD Actuals**	**2026 Revised**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Total**
2027 Multipurpose LTGO Bond Fund	-	-	4,019	-	-	-	-	-	4,019
2028 Multipurpose LTGO Bond Fund	-	-	-	4,043	-	-	-	-	4,043
General Fund	400	-	-	-	-	-	-	-	400
Unrestricted Cumulative Reserve Fund	3,720	680	-	-	-	-	-	-	4,400
Total:	**4,120**	**680**	**4,019**	**4,043**	**-**	**-**	**-**	**-**	**12,862**

O&M Impacts: N/A

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SLIM Replacement FAS

Project No:	MC-FA-SLIMFAS	**BSL Code:**	BC-FA-A1IT
Project Type:	Discrete	**BSL Name:**	Information Technology
Project Category:	New Investment	**Location:**	Citywide
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	**Council District:**	Not Applicable
Start/End Date:	2026 - 2028	**Neighborhood District:**	Multiple
Total Project Cost:	$6,693	**Urban Village:**	Multiple

The Seattle License Information System (SLIM) manages the issuance and renewal of business licenses and regulatory licenses as well as the collection of millions of dollars in regulatory fees and $1 billion in taxes. SLIM is now outdated and can no longer adequately meet the needs of expanding business licenses, regulatory licenses, fee collection, tax collection, and enforcement processes. The FAS portion of the project will focus on replacing the legacy system with one that accepts regulatory license applications, issues new licenses, tracks existing licenses, manages enforcement processes, accepts payments and processes renewal applications/modifications for the existing twenty-two annual regulatory licenses currently in SLIM. Separate from regulatory license enforcement actions, FAS conducts business license tax enforcement in partnership with the Office of City Finance. The selected FAS solution will also support case management of these enforcement activities. The SLIM replacement project crosses OCF and FAS; this Master Project is for the Finance and Administrative Services portion only.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
General Fund	-	779	-	-	-	-	-	-	779
LTGO Bond Proceeds	-	-	2,779	3,135	-	-	-	-	5,914
Total:	**-**	**779**	**2,779**	**3,135**	**-**	**-**	**-**	**-**	**6,693**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2027 Multipurpose LTGO Bond Fund	-	-	2,779	-	-	-	-	-	2,779
2028 Multipurpose LTGO Bond Fund	-	-	-	3,135	-	-	-	-	3,135
General Fund	-	779	-	-	-	-	-	-	779
Total:	**-**	**779**	**2,779**	**3,135**	**-**	**-**	**-**	**-**	**6,693**

O&M Impacts:

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Waterfront Operations and Tribal Interpretive Center

Project No:	MC-FA-OWMAINT	**BSL Code:**	BC-FA-GOVTFAC
Project Type:	Discrete	**BSL Name:**	General Government Facilities - General
Project Category:	New Facility	**Location:**	1426 Alaskan Way
Current Project Stage:	Stage 3 - Design	**Council District:**	Council District 7
Start/End Date:	2023 - 2028	**Neighborhood District:**	Downtown
Total Project Cost:	$24,226	**Urban Village:**	Downtown

This project holds budget to acquire and maintain the Integrus (Bakun) building located on the new Alaskan Way at Pike Street Hillclimb from WSDOT to provide for a facility to house the dedicated staff team for on-going maintenance and operations of the Waterfront Park. This building is located approximately 600 feet from the new maintenance area being provided under the Overlook Walk for vehicle storage and other maintenance activities. The building would also fulfill the City's permitting commitments to the Muckleshoot Tribe for construction of the Elliott Bay Seawall to provide space in a building along the Waterfront for a Tribal Interpretive Center rent free in perpetuity. The Tribe has indicated their interest in the space and that it could fulfill the conditions of the permit. The building was purchased in 2023 for $8.7 million.

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
LTGO Bond Proceeds	10,071	2,929	12,676	-	-	-	-	-	25,676
Total:	**10,071**	**2,929**	**12,676**	**-**	**-**	**-**	**-**	**-**	**25,676**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
2022 Multipurpose LTGO Bond Fund	-	-	5,900	-	-	-	-	-	5,900
2023 Multipurpose LTGO Bond Fund	10,071	2,929	-	-	-	-	-	-	13,000
2027 Multipurpose LTGO Bond Fund	-	-	6,776	-	-	-	-	-	6,776
Total:	**10,071**	**2,929**	**12,676**	**-**	**-**	**-**	**-**	**-**	**25,676**

O&M Impacts: FAS, the Office of the Waterfront, and Seattle Center will develop an operations plan for the facility and will coordinate agreements among the building’s multiple user departments and the Muckleshoot Tribe. The operations plan will include details on planned funding resources to meet the ongoing maintenance needs of the facility.

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Waterfront Operations and Tribal Interpretive Center - Debt Service

Project No:	MC-FA-OWMAINTDS	**BSL Code:**	BC-FA-GOVTFAC
Project Type:	Debt Service	**BSL Name:**	General Government Facilities - General
Project Category:	New Investment	**Location:**	1426 Alaskan Way
Current Project Stage:	N/A	**Council District:**	Council District 7
Start/End Date:	2023 - 2043	**Neighborhood District:**	Downtown
Total Project Cost:		**Urban Village:**	Downtown

This project provides for payment of the debt service on bonds issued in 2023 to fund the acquisition and rehabilitation of the Waterfront Operation and Tribal Interpretive Center (CIP Project No. MC-FA-OWMAINT).

Resources	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
Real Estate Excise Tax I	2,040	915	1,641	1,847	1,846	1,848	1,845	1,846	13,828
Total:	**2,040**	**915**	**1,641**	**1,847**	**1,846**	**1,848**	**1,845**	**1,846**	**13,828**

Fund Appropriations / Allocations *	LTD Actuals	2026 Revised	2027	2028	2029	2030	2031	2032	Total
REET I Capital Fund	2,040	915	1,641	1,847	1,846	1,848	1,845	1,846	13,828
Total:	**2,040**	**915**	**1,641**	**1,847**	**1,846**	**1,848**	**1,845**	**1,846**	**13,828**

O&M Impacts: N/A

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